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courses  
on financing & business  
models



## **Key success factors of a DHC project – Guidelines, National framework/ contractual issues**

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## Overview of relevant policies and strategies

- Law on Production, Distribution and Supply of Thermal Energy/Heat



**MISSING**

The Law should regulate the production, distribution and supply of thermal energy, the rights and obligations of service providers, and the rights and obligations of thermal energy consumers

### Proposed by a number of relevant strategies:

- ESSBiH Module 9, 2008
- Energy Sector Strategic Plan and Development Programme of FBiH, 2009
- Climate Change Adaptation and Low-Emission Development Strategy, 2013

## Overview of relevant RS/FBiH legal framework

Republika  
Srpska

**Law on Spatial Planning and Construction**, transposing the provisions of Directive 2010/31/EC – Energy Performance of Buildings Directive

**Law on Energy Efficiency**, transposing the provisions of Directives 2006/32/EC – Energy End Use Efficiency and Energy Services Directive and 2010/30/EC – Energy Labelling Directive

**Law on Renewable Energy Sources and Efficient Cogeneration**, transposing the provisions of Directives 2009/28/EC – Directive on the Promotion of the Use of Energy from Renewable Sources and 2004/08/EC – Directive on the Promotion of Cogeneration

Federation  
of BiH

**Law on physical planning and land utilization** ("Official Gazette of FBiH", No. 2/06, 72/07 and 32/08)

**Law on Use of Renewable Energy Sources and Efficient Cogeneration**, transposing the provisions of Directives 2009/28/EC – Directive on the Promotion of the Use of Energy from Renewable Sources and 2004/08/EC – Directive on the Promotion of Cogeneration

**Law on Energy Efficiency**, transposing the provisions Directives 2006/32/EC – the Energy End-Use Efficiency and Energy Services Directive, 2010/30/EC – Energy Labelling Directive, and 2010/31/EC – the Energy Performance of Buildings Directive

## EU legal framework – DHS based

### Directive 2012/27/EC – Energy Efficiency Directive (EED)

all EU member countries are obliged to regulate consumption-based billing with appropriate legislation by **5 June 2014**.

- heat, cooling and hot water must be billed according to actual consumption ***at least once a year***.
- installation of appropriate measuring devices is mandatory by 31 December 2016 (Article 9)
- consumption-based billing must be carried out at the latest by 31st of December 2014, in case the meters are already installed (Article 10).

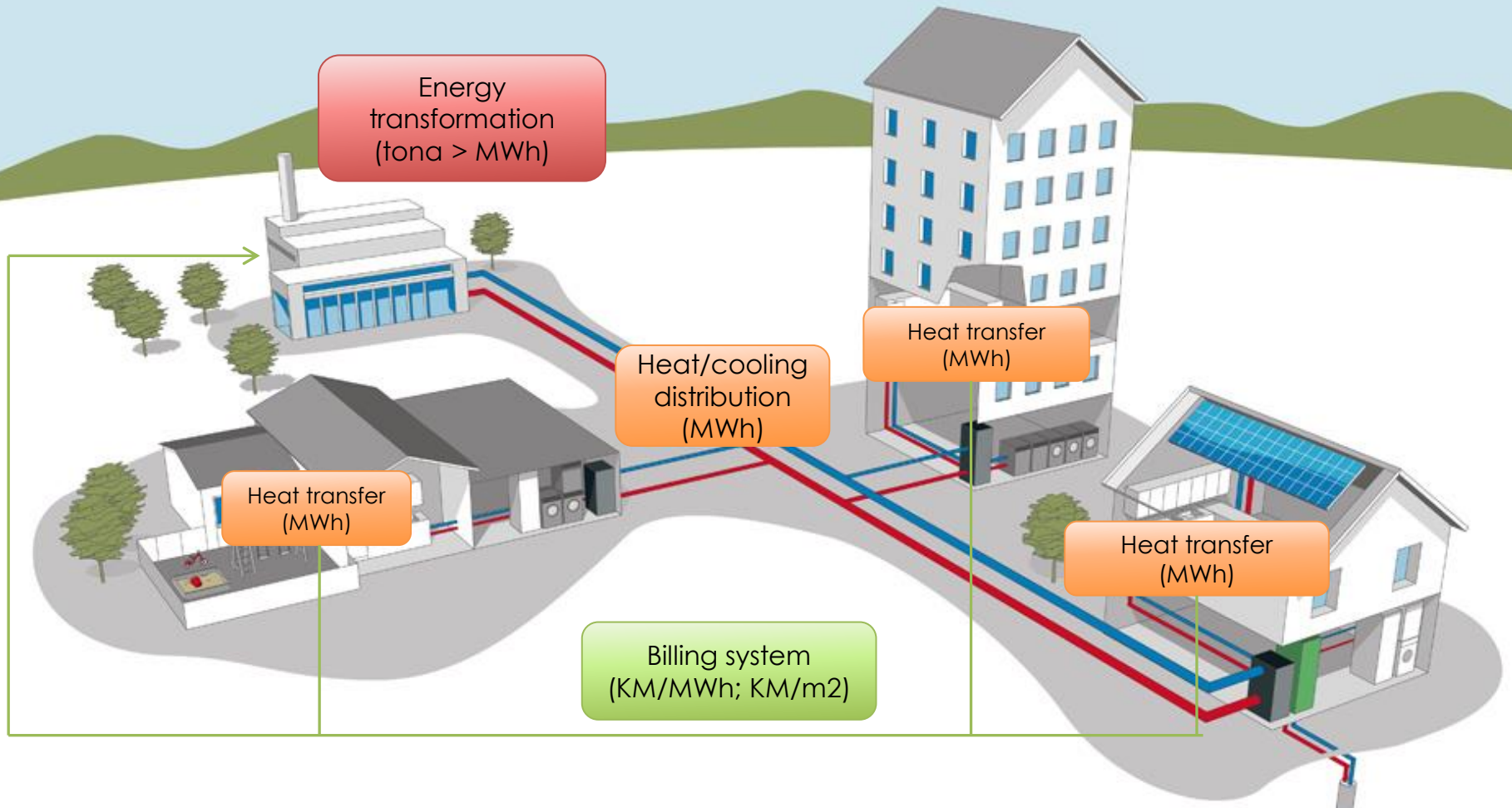
## EU legal framework – DHS based

Directive 2012/27/EC –  
Energy Efficiency Directive  
(EED)



- All of these laws will have a significant impact on the future implementation of the consumption based billing model in BiH, as well as customers demand/desire to pay only for what they use.
- Energy distributors and/or retail energy sales companies should achieve a cumulative end-use energy savings target of 1,5 % of the annual energy sales to final customers

# DHS operation





## DHS in BiH

- DHS in urban places
- DHS in energy utilities
- Local DHS from local factory



Heat plant




TPP/HP



Non operate







**Introduction of  
metering and  
consumption based  
billing system in  
district heating  
systems of BiH**

***CASE STUDY***



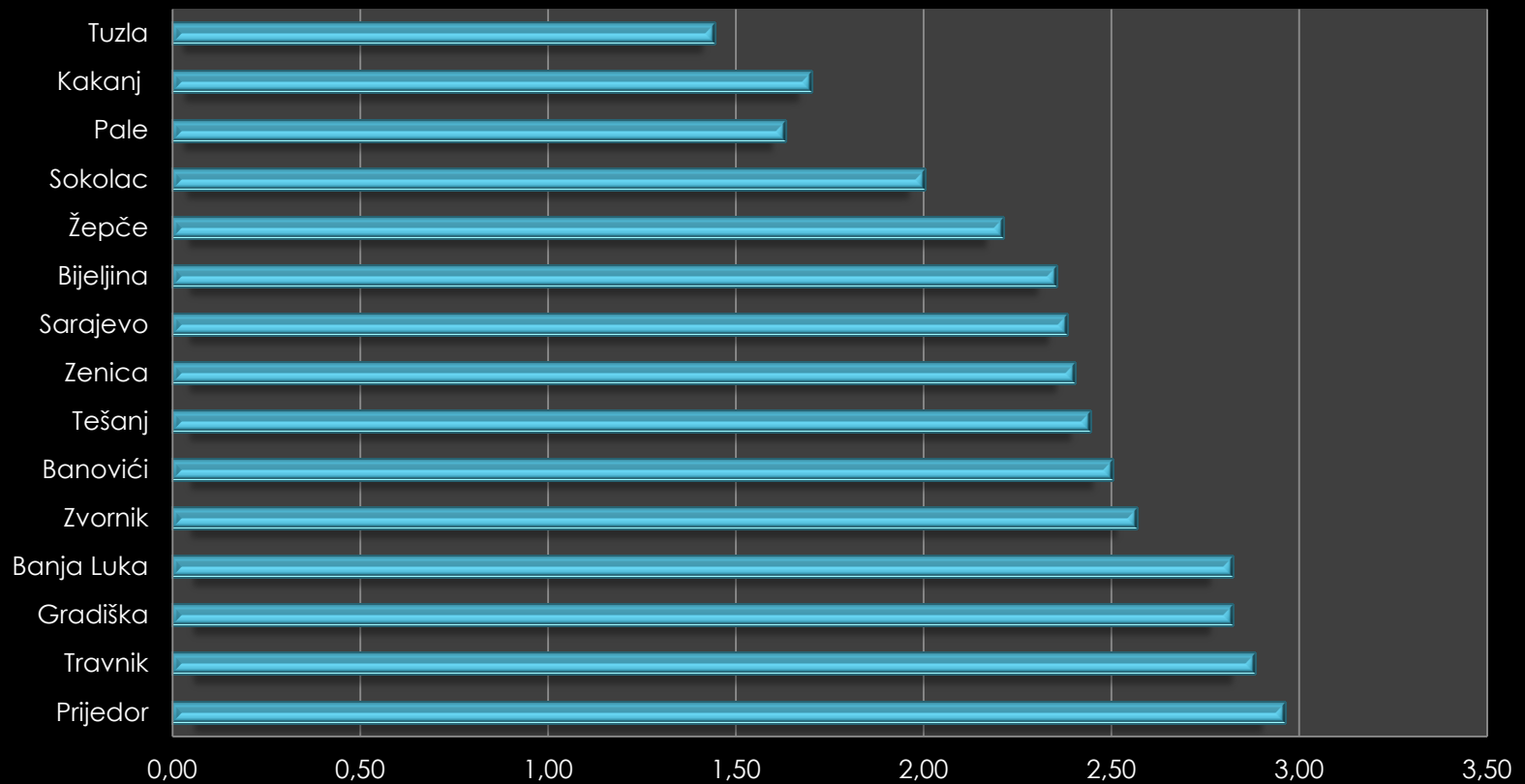
## Overview of analyzed district heating systems in BiH based on available data in BiH

	Unit	Residential /dwellings	Public	Commercial	Multi apartment building	Housing
Sarajevo	pcs	50.215	2.498		50.215	
	m <sup>2</sup>	2.871.890	445.292		2.871.890	
Zenica	pcs	22.200		600	22.200	
	m <sup>2</sup>	1.000.000		372.000	1.000.000	
Tuzla	pcs	19.075	142	2.066	17.168	1.908
	m <sup>2</sup>	1.564.140			1.407.726	156.414
Grijanje Kakanj	pcs	3.035		290	1972,75	1.062
	m <sup>2</sup>	156.070		47.731	101445,5	54.624
“RAD“ Lukavac	pcs	2.700			2.160	540
	m <sup>2</sup>	135.000	22.000	12.000	108.000	27.000
„Toplana“ Banja Luka	pcs	20.000		650	19.000	1.000
	m <sup>2</sup>	1.078.000			1.024.100	53.900
Toplana ODJP „Doboj“	pcs	7.130		493	5704	1426
	m <sup>2</sup>	350.000		98.000	280.000	70.000
„Toplana“ Prijedor	pcs	3.500		1.500	2.800	700
	m <sup>2</sup>	201.999		75.041	161.599	40.400
„Gradske toplane“ Pale	pcs	647	4	68	453	194
	m <sup>2</sup>	37.030	8.054	3.182	25.921	11.109
JP Toplana Tešanj	pcs	572	72		400	172
	m <sup>2</sup>	46.000	27.000		32.200	13.800
Toplane Banovici	pcs	1.200	118		1.200	0
	m <sup>2</sup>	62.000	26.000		62.000	0
Eko Toplane Gračanica	pcs	303	18	51	212	91
	m <sup>2</sup>	56.000			39.200	16.800
<b>Total</b>	pcs	<b>130.274</b>	<b>2.834</b>	<b>5.667</b>	<b>123.273</b>	<b>7.001</b>
<b>Total</b>	m <sup>2</sup>	<b>7.502.129</b>	<b>528.346</b>	<b>607.954</b>	<b>7.074.881</b>	<b>427.247</b>



## DHS in BiH – Prices

Heat price in DHS of BiH based od heated area (KM/m<sup>2</sup>) -  
year 2014



	Prijedor	Travnik	Gradiška	Banja Luka	Zvornik	Banovići	Tešanj	Zenica	Sarajevo	Bijeljina	Žepče	Sokolac	Pale	Kakanj	Tuzla
■ KM/m <sup>2</sup> (6 mjeseci)	2,96	2,88	2,82	2,82	2,56	2,50	2,44	2,40	2,38	2,35	2,21	2,00	1,63	1,70	1,44

## Consumption based billing

- **heat cost allocators** (approx. 80% of the total residential sector)
- **heat meters** - one-pipe heating systems (*calorimeters*) - (approx. 20% of the total residential sector)





## Investment costs

	Investment costs excl. VAT		Investment costs per dwelling in multi apartment building excl. VAT	Investment costs per family house excl. VAT
	[KM/pcs]	pcs	[KM/pcs]	[KM/pcs]
Thermostatic valves	90	4	360	360
Heat cost allocators - vertical system	80	4	320	0
Calorimeters - horizontal systems and where technically feasible	550	1	0	550
Allocator system (including general calorimeter)	5,000	1	250	0
<b>Total investment costs per dwelling</b>			<b>930</b>	<b>910</b>

## Financial indicators for heat measuring systems investment per dwelling

	Allocator system (including general calorimeter)	Calorimeter system
Investment [KM]	930	910
Expected savings due to consumption based billing [KM]	188	188
Discount rate [%]	7%	7%
Payback period [years]	5.0	4.8
NPV [KM]	1,332 KM	1,352 KM
IRR [%]	19.66%	20.13%

**CO2 emission reduction per dwelling: 0,5 tCO<sub>2</sub>/a**

## Preconditions for heat consumption based billing

### Legal framework

- LAW
- Decree on conditions of heat supply
- **Tariff system**
- Rules on the operation of the distribution system
- Regulation on Determination of End-Users Supply Tarrifs for thermal energy

## Tariff system (example City of Sabac)

### Варијабилни трошкови:

- трошкови енергената
- трошкови електричне енергије
- трошкови воде и хп воде

дин/кWh

### Фиксни трошкови:

- трошкови материјала
- трошкови услуга
- трошкови зарада
- трошкови текућег и инвестиц. одржавања
- трошкови исправке вредности потраживања
- издаци финансирања
- амортизација
- трошкови капитала

дин/м<sup>2</sup> (дин/кW)

25-40%

60-75%

## Heat consumption based billing (example City of Sabac)

		2014/2015		2015/2016 (Аутомат.)		2016/2017 (Аутомат.)	
		$t_{sr} = 6.13^{\circ}\text{C}$		$t_{sr} = 7.17^{\circ}\text{C}$		$t_{sr} = 4.75^{\circ}\text{C}$	
Adresa	Površina (trenutna.)	Potrošnja	Specifična potrošnja 119,7kWh/m <sup>2</sup>	Potrošnja	Specifična potrošnja 114,7kWh/m <sup>2</sup>	Potrošnja	Specifična potrošnja 126,9kWh/m <sup>2</sup>
	m <sup>2</sup>	MWh	kWh/m <sup>2</sup>	MWh	kWh/m <sup>2</sup>	MWh	kWh/m <sup>2</sup>
I PRIMER : Zgrade istih građevinskih karakteristika i oblika sa i bez izolacije.							
Dr.Andre Jovanovića 1 - izolovana	4533,00	473,70	104,50(-12,6%)	439,30	96,91(-15,5%)	415,70	91,71(-27,73%)
Kneza Lazara 2 - neizolovana	4358,00	577,44	129,24(7,56%)	502,91	115,40(0,61%)	585,78	134,41(5,91%)
II PRIMER : Zgrade istih građevinskih karakteristika sa i bez delitelja.							
Cara Dušana 44 - bez delitelja	1597,55	202,84	117,88(1,52%)	191,49	119,86(4,49%)	225,77	141,32(11,36%)
Cara Dušana 46 - sa deliteljima	1650,66	126,90	76,53(-36,06%)	113,40	68,70(-40,10%)	130,70	79,18(-37,60%)
III PRIMER: Zgrada na kojoj je urađena izolacija 2014.g.							
Kralja Petra I 3	2927,93	258,61	85,62(- 28,47%)	251,86	86,02(-25,00%)	311,95	106,55(-16,03%)
IV PRIMER: Neizolovane zgrade starijeg datuma gradnje.							
Norveška 6,8	4301,47	670,43	160,72(+34,26%)	609,52	142,70(+24,41%)	668,27	155,35(+22,41%)
Leonarda da Vinčija 41-49	2881,50	360,83	120,80(+0,91%)	353,07	119,58(+4,25%)	392,05	136,06(+7,21%)
Kralja Petra I 9,11	2771,22	385,25	139,02(+16,14%)	355,98	128,46(+11,99%)	410,26	148,05(+16,66%)
V PRIMER: Izolovane zgrade novijeg datuma izgradnje, sa pojedinačnim merilima utroška toplotne energije za svaku stambenu jedinicu.							
Jovana Cvijića 8	2521,80	168,06	67,44(-43,65%)	165,42	60,80(-46,99%)	186,80	74,07(-41,63%)
Žike Popovića 36	1158,31	77,57	73,85(-38,30%)	71,59	59,29(-48,30%)	84,36	72,83(-42,60%)
Drinska 2	1059,00	96,58	73,75(-38,38%)	87,97	76,10(-33,65%)	82,41	77,82(-38,67%)





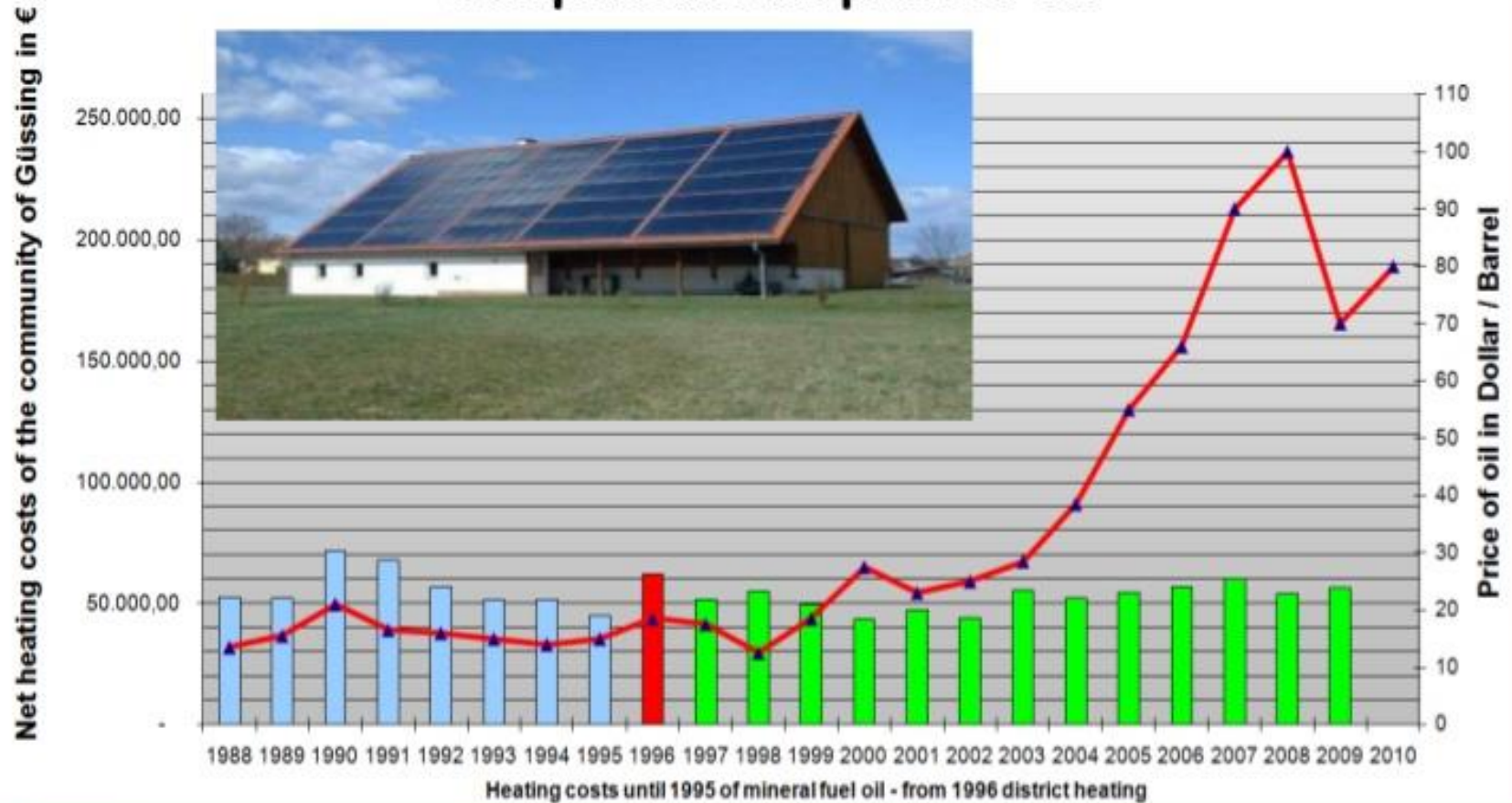
**Energy/heat price  
trends**

***EXAMPLES***



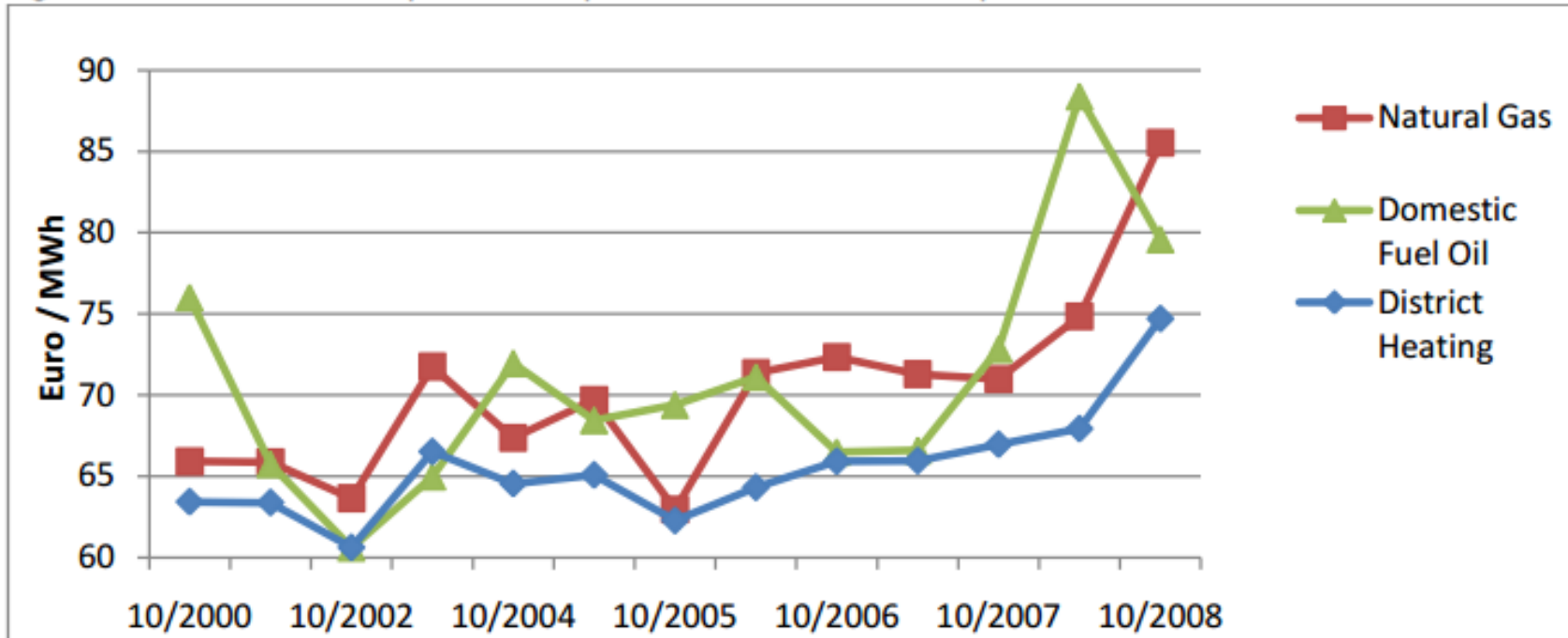
# Energy/heat price trends - Examples

## The cost of heat from 1988 till 2009 compared to the price of oil



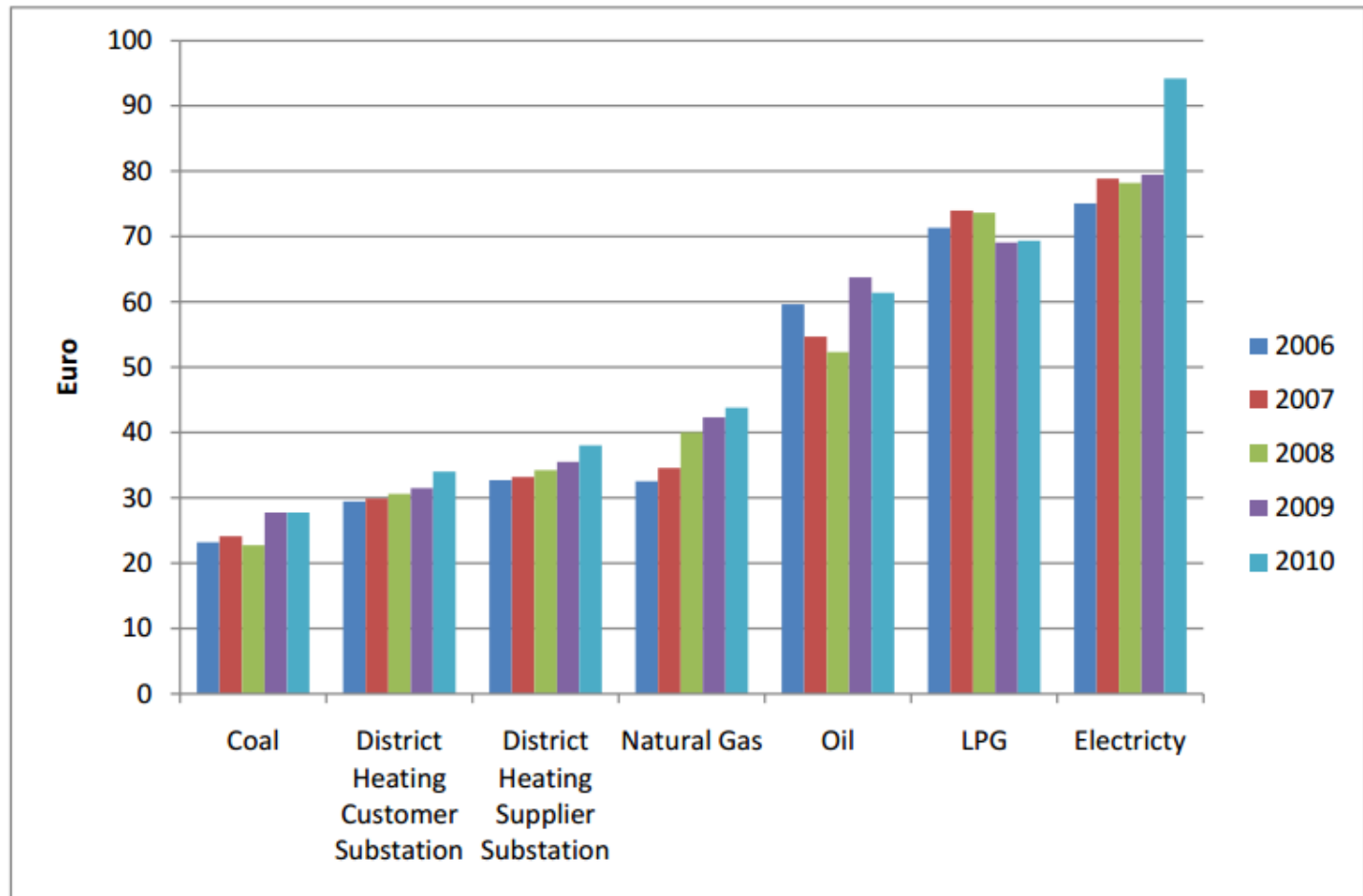
## Energy/heat price trends - Examples

Figure 3: German development of specific full costs in Euro per MWh<sup>1</sup>

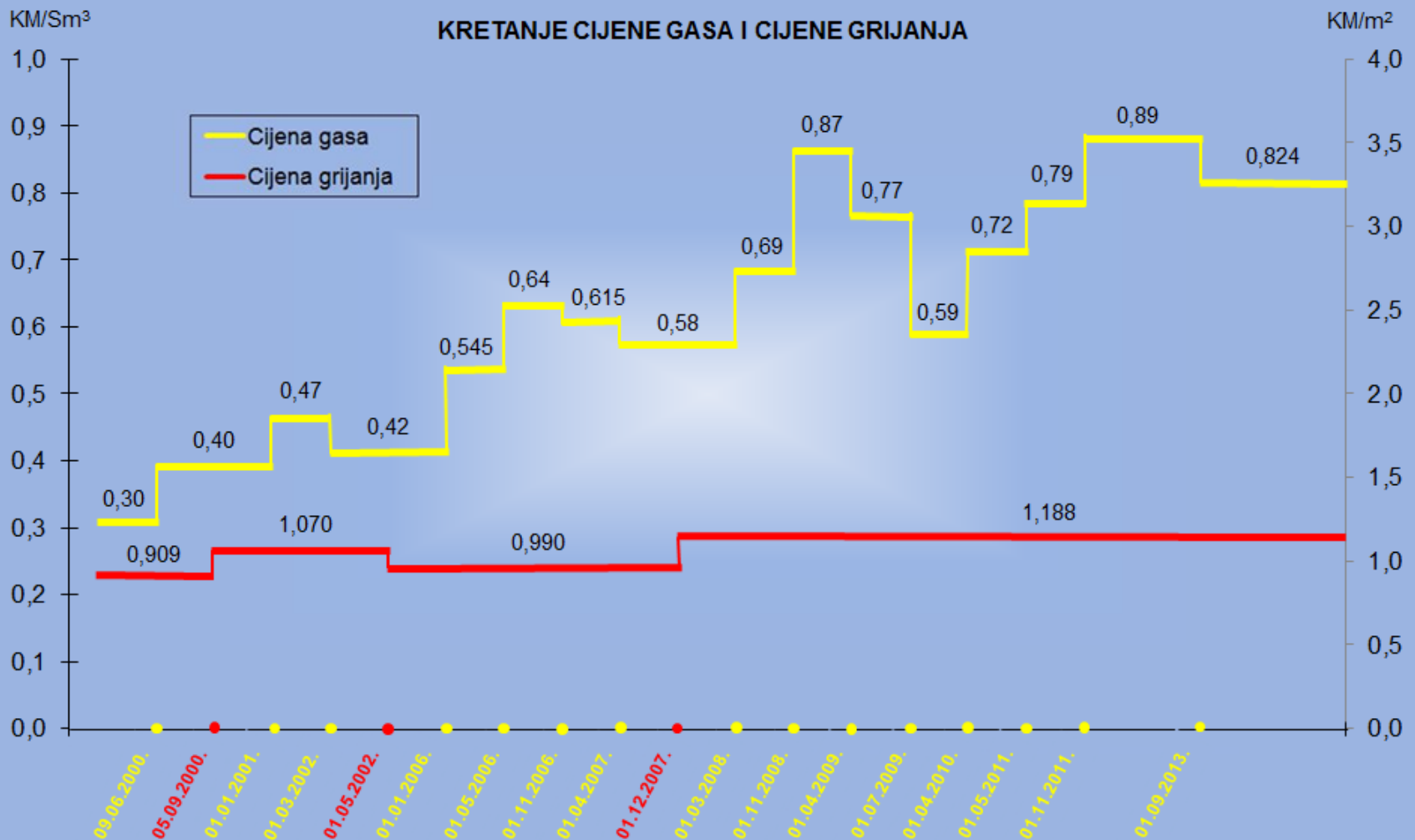


## Energy/heat price trends - Examples

Figure 5: Polish Heat Prices according to heat source



## Energy/heat price trends – Examples






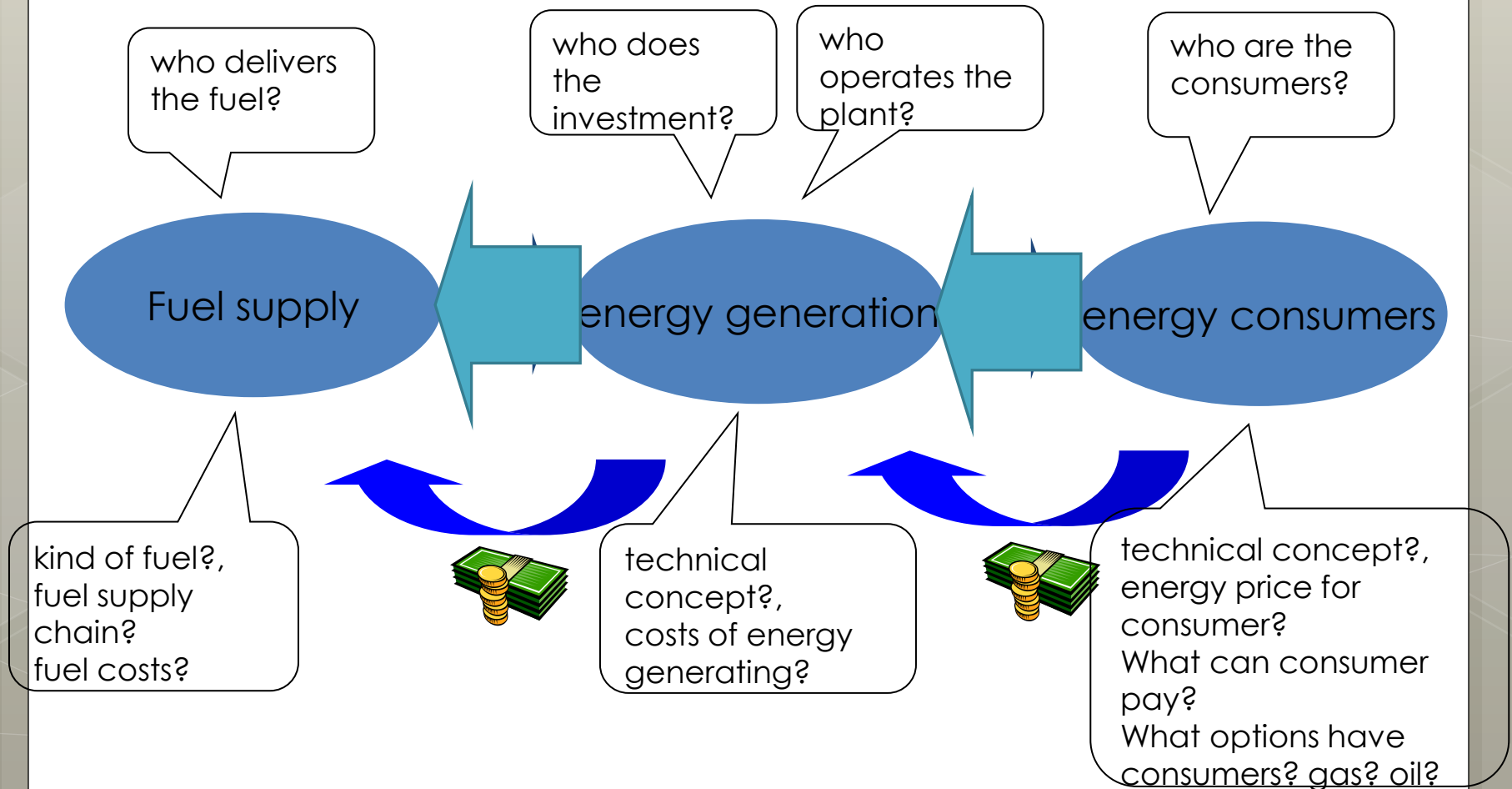


## **Key success factors of a DHC project**

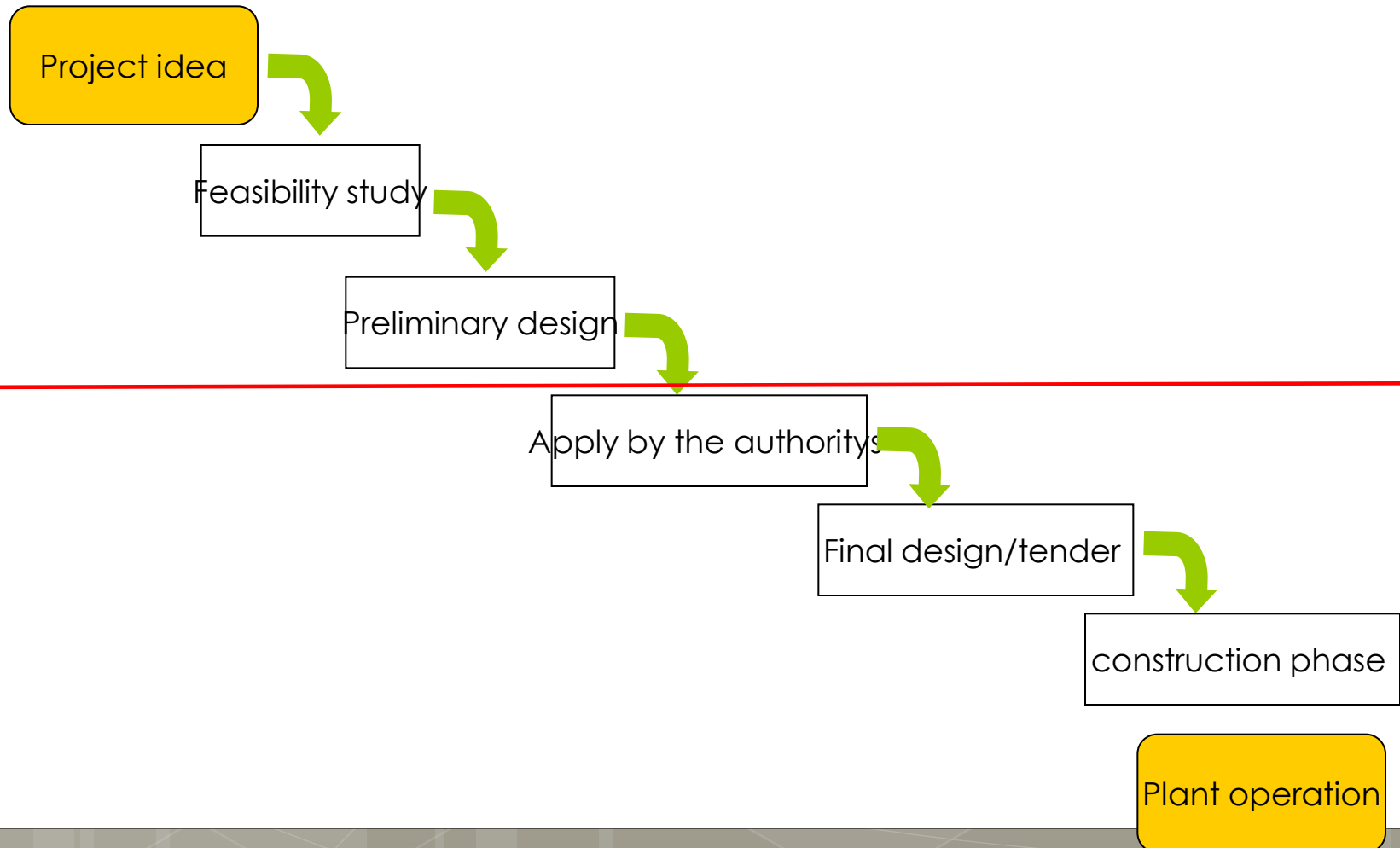
*Identifying, planning,  
implementation,  
supervision, operation etc.*



## Identifying a potential project – First questions



## Identifying a potential project – Project steps



## Identifying a potential project – Local key factors

Fuel supply from the region (quantity, quality, size, price)

Plot for a fuel plant (plot available near to the consumers)

Owner of the plant (investment), operator of the plant, local partners

Consumers with a high heat demand near to the plant

Authorities, municipality, consumers, energy supply companies, other important local actors → acceptance of all actors

Ability of the consumers to pay for the energy service

## Identifying a potential project – Local key factors

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**Most important are a high potential of heat consumers with a high amount of heat**

Tourism, hotels, companies

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Schools

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Residential buildings

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Hospital

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Old people's home

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Restaurants

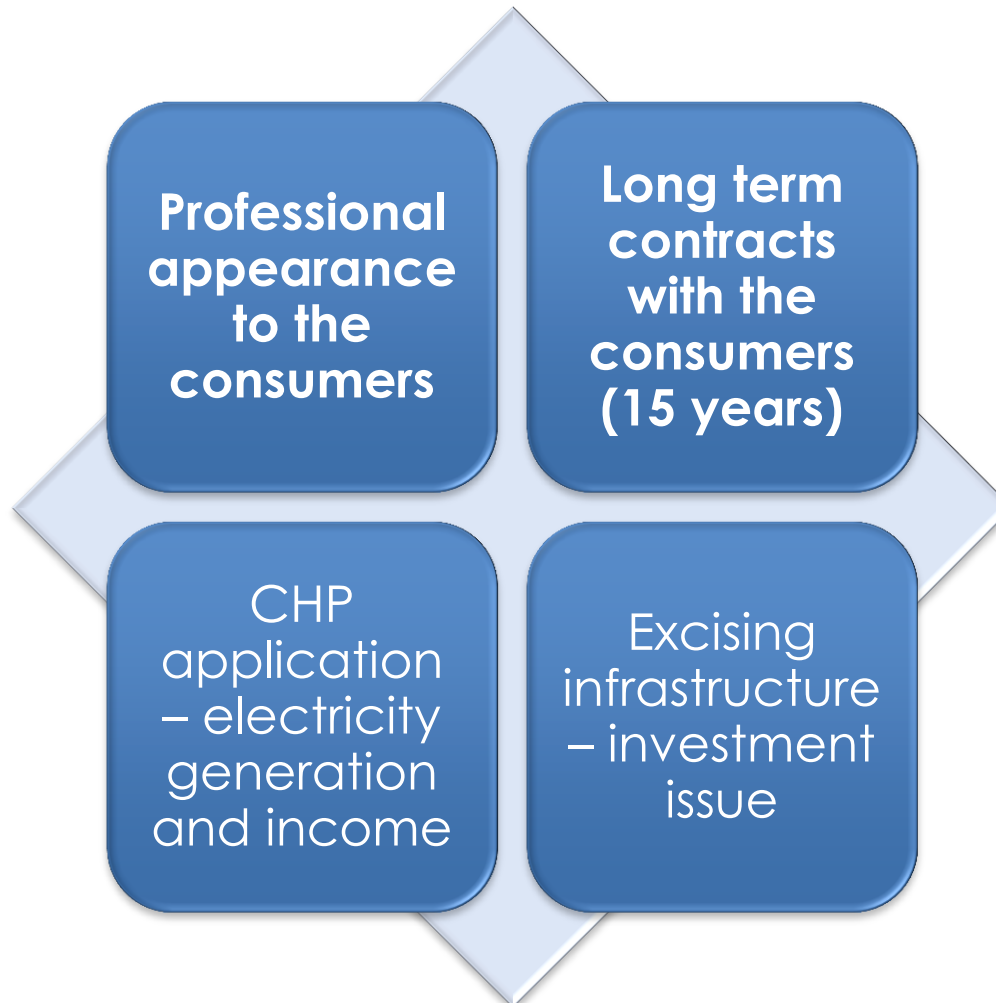
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Swimming pools

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## Identifying a potential project – Other key factors





**THANK YOU FOR  
YOUR ATTENTION!**

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